

ELIAS MOTSOLEDI LOCAL MUNICIPALITY

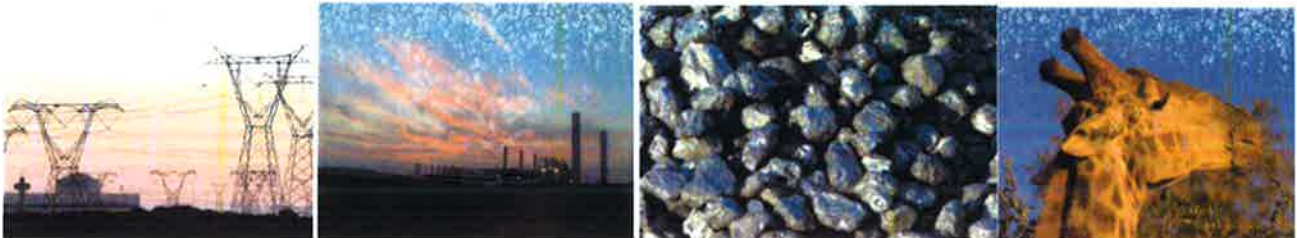


2017/2018 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN



“Thé agro-economical and ecotourism heartland”

Motto: The sunshine valley



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1. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councilors, municipal manager, senior managers and community."

2. LEGISLATION

The Municipal Finance Management Act (MFMA) defines a Service Delivery and Budget Implementation Plan (SDBIP) as: a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- (a) projections for each month of-
 - (i) revenue to be collected, by source; and
 - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, are applicable to the Elias Motsoaledi Local Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹ *
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

¹ Section 1 of the MFMA defines a "vote" as:

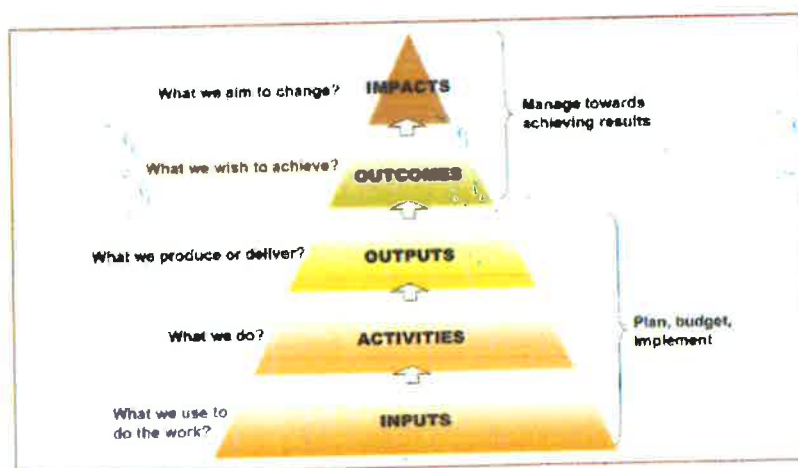
- a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and
- b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned

3. METHODOLOGY AND CONTENT

The development of the SDBIP was influenced by the Priorities, Strategic Objectives, Programme Objectives and Strategies contained in the IDP ensuring progress towards the achievement thereof. The SDBIP of the Elias Motsoaledi Local Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale as another KPA to be focused upon.

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information ²(FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes. Then SMART programme objectives and short, medium and long terms strategies were developed to achieve the outcomes and associated output indicators and targets.



Thereafter projects were identified with quarterly activities and required budget as well as required human resources, furniture and equipment (inputs). This process was used to prioritise projects, capital items to be acquired and the personnel budget.

The strategies of the municipality, which are linked to programmes, measurement and targets as well as projects focus on and are aligned to the National and Provincial priorities.

The key performance indicators and targets as well as the projects that are contained in this SDBIP are to measure, monitor and report on the implementation of the outcomes and strategies identified in the strategic phase of the IDP. Indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. The second layer of the SDBIP, that need not be made public, will deal with the breakdown of more details of outputs per department and will be contained in the departmental managers SDBIPs.

² The Framework for Managing Programme Performance Information is available at: www.treasury.gov.za

4. VISION, MISSION AND VALUES

The strategic vision of the organisation sets the long term goal the Municipality wants to achieve. Elias Motsoaledi Local Municipality's vision is one that "wishes" for a future that deals with the many challenges and needs of the community in building the first city since 1994. The **Vision** of Elias Motsoaledi Local Municipality is:

"Thé agro-economical and ecotourism heartland"

**Motto:
The sunshine valley**

Elias Motsoaledi Local Municipality has summarized its objectives into the following mission statement that should provide everyone involved with the municipality (either as employee, stakeholder or community member) with the answer to justify the reason for its existence.

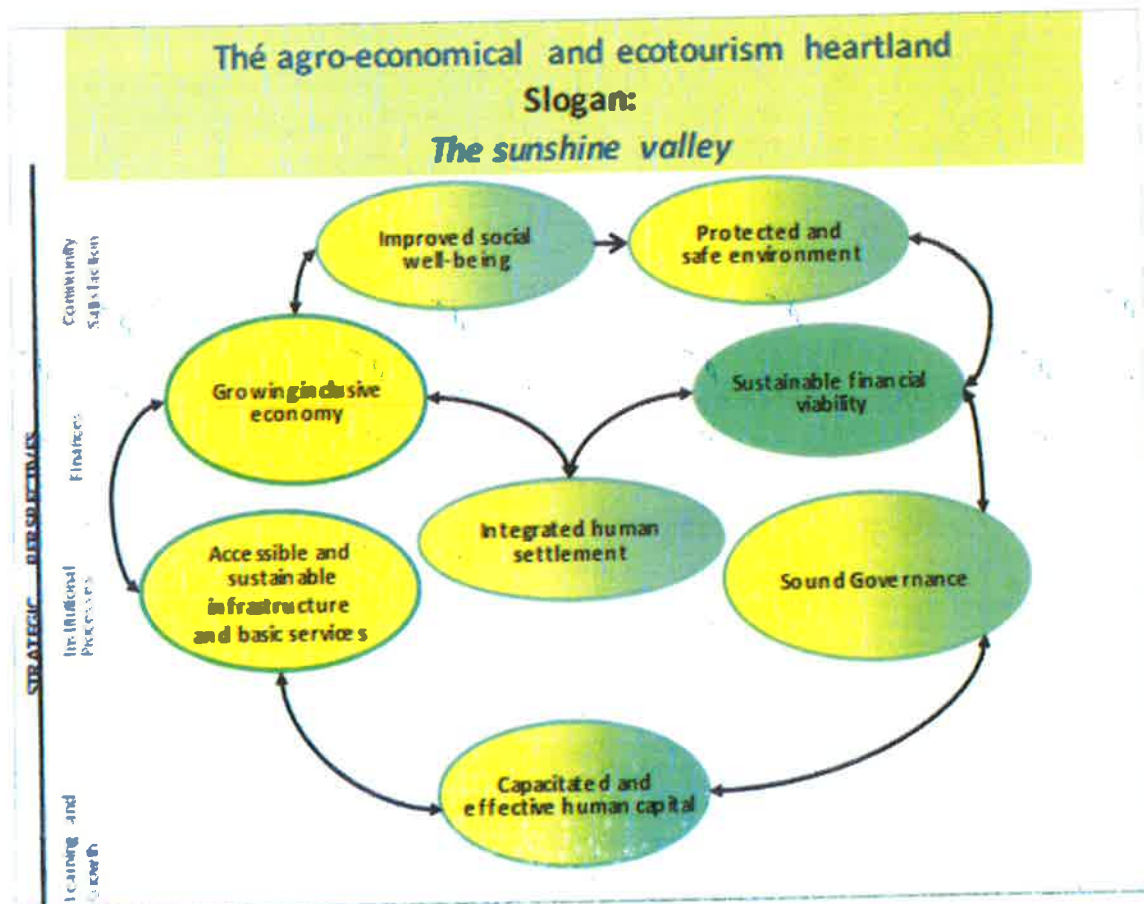
- To ensure provision of sustainable services
- To deepen democracy through public participation and communication
- Provision of services in a transparent, fair and accountable manner
- Provide public value for money
- To create a conducive environment for job creation and economic growth

The **Value** system of Elias Motsoaledi Local Municipality is articulated in the table below as follows:

Value	Description
People first	Everybody is empowered within the whole community
Transparency	Invite and encourage public sharing and democratic participation in council's activities.
Commitment	Focus and concentrate on council's core activities in a consistent manner.
Integrity	Conduct council's business in a fair, responsible, flexible, equitable and honest manner.
Accountability	Report regularly to all stakeholders regarding council's actual performance.
Environmental Conscious	Taking care of the sensitive environment to ensure that the vision is achieved.
Empowerment	To be seen to be empowering our people, knowledge is power.
Service excellence	In all aspects of conducting ourselves and our mandate, we will focus on service excellence.
Change	In order to move to a better quality life, something different needs to be done from what is being done now. In this regard change will be the main driver of doing things differently

5. STRATEGIC OBJECTIVES

The Strategy Map below developed during the Strategic Planning Workshop held on the 18th-19th January 2016 inclusive depicts the Strategic Objectives on how the Elias Motsoaledi Local Municipality will be able to achieve its vision. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All the outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives:



6. STRATEGIC ALIGNMENT

The strategy developed for Elias Motosaledi Local Municipality (EMLM) should adhere to, incorporate and support various strategies and intentions of government both at national and provincial levels. Based on these strategic plans and priorities or objectives, Elias Motosaledi Local Municipality has developed the following tabular matrix to plot how the strategic objectives will align to the different objectives and priorities developed from various spheres of government, as follows:

Back to Basics Priorities	National Development Plan	Medium Term Strategic Framework	National Outcomes	Outcome 9 Outputs	EMLM Strategic Goals	EMLM Outcomes
Putting people and their concerns first	Social protection	Contributing to a better Africa and a better world	11 Create a better South Africa and contribute to a better and safer Africa and World		Improved social well-being	Creation of a safe social environment with the provision of a centralized, accessible multi-disciplined service center (Thusong)
	Transforming society and uniting the country	Social cohesion and nation building	3 All people in South Africa feel and are safe			
	Building safer communities	Improving the quality of and expanding access to education and training	1 Improved quality of basic education			
Sound financial management and accounting	Fighting corruption	Fighting corruption and crime	9 A responsive, accountable, effective and efficient local government system	Implement a differentiated approach to municipal financing, planning and support	Sustainable financial viability	Increased generation of own revenue and sufficient reserves for investment into communities. Reduced grant dependency

Back to Basics Priorities	National Development Plan	Medium Term Strategic Framework	National Outcomes	Outcome 9 Outputs	EMLM Strategic Goals	EMLM Outcomes
Demonstrating good governance and administration			12 An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship	Single Window of coordination	Sound Governance	Unqualified audit opinion
Sound institutional and administrative capabilities	Reforming the public service		5 Skilled and capable workforce to support an inclusive growth path	Improved municipal financial and administrative capacity	Capacitated and effective human capital	Efficient workforce
Delivering municipal services	Improving infrastructure	Ensuring access to adequate human settlements and quality basic services	6 An efficient, competitive and responsive economic infrastructure network	Improved access to Basic Services	Accessible and sustainable infrastructure and basic services	Reduction in basic service backlogs in our communities
	An economy that will create more jobs	Radical economic transformation, rapid economic growth and job creation	4 Decent employment through inclusive economic growth	Implement the Community work Programme and Co-operatives supported	Growing inclusive economy	Improved economic condition
				Deepen democracy through a refined ward committee model		
	An inclusive and integrated rural economy	Rural development, land and agrarian reform and food security	7 Vibrant, equitable, and sustainable rural communities with food security for all	Actions supportive of the Human Settlement outcomes	Integrated Human Settlement	Improved living conditions

Back to Basics Priorities	National Development Plan	Medium Term Strategic Framework	National Outcomes	Outcome 9 Outputs	EMLM Strategic Goals	EMLM Outcomes
Delivering municipal services (Contd.)	Reversing the spatial effect of apartheid		8 Sustainable human settlements and improved quality of household life		Integrated Human Settlement	Improved living conditions
	Transition to a low-carbon economy		10 Environment assets and natural resources that are well protected and continually enhanced		Protected and safe environment	The protection of flora and Fauna for sustainable eco-tourism and agro-economy
	Quality health care for all	Ensuring quality health care and social security for all citizens	2 A long and healthy life for all South Africans			

7. PROJECTED MONTHLY REVENUE AND EXPENDITURE

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality MUST ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income.

The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This section of the document is based upon the Budget MBRR A1 Schedules that serve as supporting documentation for the budget, in particular Schedules SA 25 - SA 30 and will deal with the following:

Monthly Revenue Projections:	Monthly Expenditure Projections:	Cash Flow Projections:
a. Revenue by source; b. Revenue by vote, c. Revenue in terms of standard classifications.	a. Expenditure by type; b. Overall expenditure: i. By vote ii. In terms of standard classifications c. Capital expenditure: i. By vote ii. In terms of standard classifications	a. Cash receipts by source b. Cash payments by type

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA

LIM472 Elias Motsoaledi - Supporting Table SA25 Budgeted monthly revenue (by revenue source)

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework			
	July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
Revenue By Source																
Property rates	2,426	2,206	2,206	2,206	2,206	2,206	2,206	2,206	2,206	2,206	2,206	2,206	26,472	27,981	29,548	
Service charges - electricity revenue	4,824	4,521	5,986	6,087	5,986	6,486	7,087	7,746	8,386	8,527	8,540	8,386	81,206	83,642	86,319	
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - refuse revenue	718	718	718	718	718	718	718	718	718	718	718	718	8,616	9,107	9,617	
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Rental of facilities and equipment	161	161	161	161	161	161	161	161	161	161	161	161	1,935	2,046	2,160	
Interest earned - external investments	270	280	312	270	312	400	178	240	440	300	308	323	3,701	3,912	4,132	
Interest earned - outstanding debts	693	693	448	448	435	531	477	479	353	428	521	497	6,260	6,617	6,987	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits	2,600	2,600	2,200	2,100	2,200	2,900	2,300	2,350	2,700	2,600	2,750	2,600	30,000	31,710	33,486	
Licences and permits	431	431	431	431	431	431	431	431	431	431	431	431	5,171	5,466	5,772	
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and subsidies	52,111	3,4	74,903	264	74,903	164	264	264	55,919	419	164	164	226,163	238,214	247,841	
Other revenue	211	206	182	183	182	227	216	226	236	201	196	196	2,499	2,641	2,789	
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue (excluding capital transfers)	163,540	12,344	11,979	12,877	87,544	14,233	14,047	14,821	71,561	15,991	15,995	15,691	392,023	411,335	428,650	

LIM472 Elias Motsoaledi - Supporting Table SA25 Budgeted monthly revenue (by expenditure type)

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
Revenue By Source																
Property rates	2 206	2 206	2 206	2 206	2 206	2 206	2 206	2 206	2 206	2 206	2 206	2 206	26 472	27 981	29 548	
Service charges - electricity revenue	8 194	4 740	4 521	6 097	5 996	6 496	7 097	7 746	8 398	8 527	8 540	8 396	81 206	83 642	86 319	
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - other	718	718	716	718	718	718	718	718	718	718	718	718	8 616	9 107	9 617	
Rental of facilities and equipment	161	161	161	161	161	161	161	161	161	161	161	161	1 935	2 046	2 160	
Interest earned - external investments	280	400	280	270	312	400	178	240	440	300	308	323	3 701	3 912	4 132	
Interest earned - outstanding debtors	592	592	693	448	435	531	477	479	353	428	521	497	6 260	6 617	6 987	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits	2 800	2 800	2 800	2 100	2 200	2 900	2 300	2 350	2 700	2 800	2 750	2 600	30 000	31 710	33 486	
Licences and permits	431	431	431	431	431	431	431	431	431	431	431	431	5 171	5 466	5 772	
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and subsidies	164	164	164	264	74 903	164	264	264	55 919	419	164	164	226 163	238 214	247 841	
Other revenue	206	206	206	183	182	227	216	226	236	201	196	196	2 499	2 641	2 789	
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue (excluding capital transfers)	164 340	12 344	11 979	12 877	87 544	14 233	14 047	14 821	71 591	15 991	15 995	15 691	392 023	411 335	428 650	

LIM472 Elias Motsoaledi - Supporting Table SA26 Budgeted monthly revenue and expenditure (by vote)

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
Revenue by Vote																
Vote 1 - Executive & Council	15 142				10 513				7 885				31 540	33 890	35 466	
Vote 2 - Office of the Municipal Manager	6 825				5 268				3 951				15 805	16 681	17 559	
Vote 3 - Budget & Treasury	17 102	3 372	3 062	2 891	14 405	3 083	2 920	2 920	11 493	3 137	3 031	2 945	70 368	73 323	75 774	
Vote 4 - Corporate Services	14 027	1	1	1	11 262	1	1	1	8 447	1	1	1	33 797	36 247	38 691	
Vote 5 - Community Services	22 497	3 555	3 791	3 290	18 428	4 084	3 481	3 527	15 152	3 771	3 922	3 784	89 322	95 598	100 225	
Vote 6 - Technical Services	26 015	9 345	11 121	13 944	29 149	16 866	14 586	16 116	26 598	12 254	13 304	12 082	200 885	203 175	225 695	
Vote 7 - Strategic Development													-	-	-	
Vote 8 - Developmental Planning	27 601	161	161	161	2 337	161	161	261	1 718	216	161	161	8 435	7 912	7 299	
Vote 9 - Executive Support	5 389				4 244				3 183		-	(0)	12 731	13 523	14 280	
Total Revenue by Vote	106 502	16 964	18 135	20 287	95 606	24 195	21 149	22 825	78 427	19 381	20 419	18 973	462 883	480 348	514 990	
Expenditure by Vote to be appropriated																
Vote 1 - Executive & Council	2 571	2 737	2 590	2 528	2 564	2 741	2 844	2 706	2 519	2 719	2 624	2 789	31 940	34 114	36 025	
Vote 2 - Office of the Municipal Manager	1 420	1 330	1 389	1 124	1 198	1 898	1 247	1 220	1 148	1 396	1 054	1 350	15 826	16 703	17 583	
Vote 3 - Budget & Treasury	8 641	2 541	2 685	2 411	2 642	3 514	2 647	2 532	2 732	2 632	2 649	6 078	39 702	40 759	41 387	
Vote 4 - Corporate Services	2 019	3 212	2 966	2 924	2 971	3 849	2 945	3 105	5 374	3 113	2 873	3 073	39 326	42 093	44 863	
Vote 5 - Community Services	4 215	4 367	4 208	4 174	4 472	6 090	4 430	4 193	4 084	4 304	4 190	22 985	71 741	75 188	78 672	
Vote 6 - Technical Services	11 245	15 200	11 999	11 660	15 012	13 796	12 983	12 659	14 592	14 235	15 206	18 831	165 483	163 286	171 241	
Vote 7 - Strategic Development													-	-	-	
Vote 8 - Developmental Planning	578	572	1 215	599	1 072	868	585	585	1 342	750	840	597	9 604	7 244	6 594	
Vote 9 - Executive Support	1 146	518	1 290	909	1 353	1 498	925	924	946	994	945	935	12 767	13 560	14 320	
Total Expenditure by Vote	39 767	28 971	28 340	26 330	31 284	34 254	28 607	27 924	32 737	30 144	30 382	56 649	386 388	392 949	410 683	

LIM472 Elias Motsoaledi - Supporting Table SA27 Budgeted monthly revenue (by function)

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue - Functional															
Governance and administration	51 546	3 379	3 063	2 892	47 640	3 085	2 922	2 922	36 420	3 139	3 032	2 947	170 084	178 187	186 235
Executive and council	19 525				11 860				8 895				35 581	38 171	39 988
Finance and administration	45 021	3 379	3 063	2 892	33 645	3 085	2 922	2 922	25 924	3 139	3 032	2 947	128 101	133 250	139 103
Internal audit	2 588				2 134				1 601				6 402	6 766	7 145
Community and public safety	5 337	4	4	4	4 270	4	4	4	3 204	4	4	4	12 846	13 563	14 323
Community and social services	2 042	4	4	4	2 114	4	4	4	1 587	4	4	4	6 377	6 735	7 112
Sport and recreation	2 055	0	0	0	2 156	0	0	0	1 617	0	0	0	6 469	6 828	7 211
Public safety															
Housing															
Health															
Economic and environmental services	27 381	6 375	7 931	8 970	27 421	12 506	7 518	9 214	22 453	6 219	7 716	5 932	150 237	159 807	167 332
Planning and development	4 895	161	161	161	4 029	161	161	261	2 987	216	161	161	13 512	13 309	12 988
Road transport	21 230	6 215	7 770	8 809	23 111	12 345	7 357	8 953	19 255	6 003	7 556	5 771	135 883	145 595	153 380
Environmental protection	371				281				211				842	903	954
Trading services	15 039	6 725	7 138	8 421	16 276	8 601	10 706	10 686	16 350	10 019	9 666	10 091	129 716	128 791	147 100
Energy sources	8 548	5 965	6 381	7 666	10 939	7 851	9 980	9 944	12 176	9 282	8 929	9 342	106 984	105 036	122 350
Water management															0
Waste water management															0
Waste management	6 491	780	756	755	5 336	750	746	742	4 174	737	737	749	22 732	23 756	24 750
Other															0
Total Revenue - Functions	106 502	16 964	18 135	20 287	95 606	24 195	21 149	22 825	78 427	19 381	20 419	18 973	462 883	480 348	514 990

LIM472 Elias Motsoaledi - Supporting table SA27 Budgeted monthly expenditure (by function)

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Expenditure - Functional															
Governance and administration	15 612	11 701	11 517	10 424	11 613	13 782	11 212	11 037	13 510	11 327	10 777	14 746	147 263	149 457	1 56E+08
Executive and council	2 595	5 071	2 914	2 830	2 893	3 180	3 197	3 080	2 812	3 054	2 917	3 148	35 981	38 396	405 45831
Finance and administration	12 208	8 601	8 177	7 159	8 194	9 956	7 489	7 511	10 172	7 637	7 434	10 942	104 880	104 295	108 648
Internal audit	526	630	426	435	526	646	526	446	526	637	426	656	6 402	6 766	7 145
Community and public safety	1 251	1 221	1 275	1 251	1 236	1 968	1 301	1 217	1 186	1 225	1 282	1 238	15 633	16 509	17 434
Community and social services	522	482	571	522	487	889	538	527	477	496	522	508	6 541	6 908	7 295
Sport and recreation	725	735	704	728	749	1 079	763	689	709	729	740	729	9 092	9 601	10 139
Public safety												-	-	-	-
Housing												-	-	-	-
Health												-	-	-	-
Economic and environmental services	7 026	8 554	8 582	6 930	10 236	10 195	7 921	7 334	9 758	7 721	8 533	24 849	117 737	118 642	122 839
Planning and development	1 431	1 454	2 127	1 544	1 994	2 324	1 457	1 544	2 194	1 624	1 899	1 459	20 850	19 163	19 180
Road transport	5 625	7 115	6 360	5 311	8 178	7 740	6 409	5 714	7 509	6 027	6 779	23 335	96 045	98 576	102 705
Environmental protection	55	35	65	75	65	131	55	76	55	70	55	55	842	903	954
Trading services	6 870	7 395	6 966	7 726	8 199	8 309	8 172	8 337	8 283	9 871	9 810	15 816	105 754	108 340	114 071
Energy sources	5 451	5 873	5 677	6 366	6 528	6 785	6 694	6 972	6 966	8 456	8 436	12 702	86 949	88 735	93 704
Water management												-	-	-	-
Waste water management												-	-	-	-
Waste management	1 393	1 522	1 289	1 359	1 671	1 524	1 478	1 365	1 317	1 415	1 374	3 114	18 805	19 605	20 367
Other												-	-	-	-
Total Expenditure - Functional	36 767	28 971	28 340	26 330	31 284	34 254	28 607	27 924	32 737	30 144	30 382	56 649	386 388	392 949	410 683

LIM472 Elias Motsoaledi - Supporting Table SA28 Budgeted monthly capital expenditure (by vote)

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
	July	August	Sept	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Multi-year expenditure to be appropriated															
Vote 1 - Executive & Council															
Vote 2 - Office of the Municipal Manager															
Vote 3 - Budget & Treasury															
Vote 4 - Corporate Services			150				100		250				500	900	900
Vote 5 - Community Services				250				250					500		
Vote 6 - Technical Services	1 370	3 320	4 950	6 577	5 672	8 228	3 008	6 152	4 588	3 060	2 777	2 837	52 539	56 659	56 454
Vote 7 - Strategic Development															
Vote 8 - Developmental Planning															
Vote 9 - Executive Support															
Capital multi-year expenditure to be appropriated	1 370	3 320	5 100	6 827	5 672	8 328	3 008	6 402	4 838	3 060	2 777	2 837	53 539	57 559	57 354
Single-year expenditure to be appropriated															
Vote 1 - Executive & Council															
Vote 2 - Office of the Municipal Manager															
Vote 3 - Budget & Treasury															
Vote 4 - Corporate Services		50			500		100		50				700		
Vote 5 - Community Services				1 400	3 500	2 589	3 342	2 150	1 742	1 161	1 404	2 401	23 063	26 747	33 757
Vote 6 - Technical Services	254	1 220	1 900												
Vote 7 - Strategic Development															
Vote 8 - Developmental Planning															
Vote 9 - Executive Support															
Capital single-year expenditure to be appropriated	254	1 270	1 900	1 400	4 000	2 589	3 442	2 150	1 792	1 161	1 404	2 401	23 763	26 747	33 757
Total Capital Expenditure	1 624	4 590	7 000	8 227	9 672	10 917	6 450	8 552	6 630	4 221	4 180	5 239	77 302	84 306	91 111

LIM472 Elias Motsoaledi - Supporting Table SB15 Budgeted monthly capital expenditure (by function and source of funding)

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
													Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June			
Capital Expenditure - Functional															
Governance and administration															
Executive and council															
Finance and administration			150						250					900	900
Internal audit															
Community and public safety															
Community and social services		50			500		100		50				700		
Sport and recreation		50			500		100		50			(700)			
Public safety															
Housing															
Health															
Economic and environmental services	1 624	3 570	5 400	7 027	7 572	9 778	3 971	6 737	5 030	3 647	3 930	4 557	62 944	73 257	69 158
Planning and development															
Road transport	1 624	3 570	5 400	7 027	7 572	9 778	3 971	6 737	5 030	3 647	3 930	4 557	62 944	73 257	69 158
Environmental protection															
Trading services															
Energy sources		370	1 450	1 200	1 600	1 039	2 379	1 815	1 300	574	250	682	13 158	10 149	21 053
Water management		670	1 450	1 200	1 600	1 039	2 379	1 815	1 300	574	250	682	13 158	10 149	21 053
Waste water management															
Waste management															
Other															
Total Capital Expenditure - Functional	1 624	4 590	7 000	8 227	9 672	10 917	6 450	8 552	6 630	4 221	4 180	5 239	77 302	84 306	91 111
Funded by															
National Government	1 570	4 070	5 400	6 500	7 072	8 739	6 230	7 022	6 023	2 974	3 880	2 879	62 158	55 713	70 912
Provincial Government															
District Municipality															
Other transfers and grants															
Transfers recognised - capital	1 570	4 070	5 400	6 500	7 072	8 739	6 230	7 022	6 023	2 974	3 880	2 879	62 158	55 713	70 912
Public contributions & donations															
Borrowing															
Internally generated funds	254	520	1 600	1 727	2 600	2 178	220	1 530	607	1 247	300	2 360	15 144	28 593	20 198
Total Capital Funding	1 624	4 590	7 000	8 227	9 672	10 917	6 450	8 552	6 630	4 221	4 180	5 239	77 302	84 306	91 111

LIM472 Elias Motsoaledi - Supporting Table SA30 Budgeted monthly cash flow (cash receipts by source)

MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and		
	July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Receipts By Source															
Property rates	1,765	1,765	1,765	1,765	1,765	1,765	1,765	1,765	1,765	1,765	1,765	1,765	21,177	22,384	23,638
Service charges - electricity / refuse	4,603	4,603	4,385	5,914	5,816	6,301	6,884	7,513	8,144	8,271	8,284	8,144	78,770	81,133	83,729
Service charges - water revenue												-	-	-	-
Service charges - sanitation revenue												-	-	-	-
Service charges - refuse revenue		220	226	350	410	410	410	410	410	410	410	422	4,308	4,553	4,808
Service charges - other												-	-	-	-
Rental of facilities and equipment		153	153	153	153	153	153	153	153	153	153	250	1,935	2,046	2,160
Interest earned - external investments		390	280	270	398	184	178	240	440	300	308	323	3,701	3,912	4,132
Interest earned - outstanding debts		209	208	134	131	159	143	144	106	128	156	149	1,878	1,985	2,096
Dividends received												-	-	-	-
Fines, penalties and forfeits		390	390	315	330	435	345	353	405	390	413	390	4,500	4,757	5,023
Licences and permits		431	431	431	431	431	431	431	431	431	431	360	5,100	5,391	5,693
Agency services												-	-	-	-
Transfer receipts - operational		361			649	74,339		434	55,756			-	226,163	238,214	247,841
Other revenue		165	165	165	165	165	165	165	165	165	165	165	1,981	2,094	2,211
Cash Receipts by Source	162,854	8,648	8,003	9,497	10,247	84,343	10,474	11,607	67,775	12,013	12,085	11,968	349,514	366,469	381,331
Other Cash Flows by Source															
Transfer receipts - capital	23,444	-	-	6,000	30,599	-	4,615	-	6,201	-	-	-	70,860	69,013	86,340
Transfers and subsidies - capital												-	-	-	-
Proceeds on disposal of PPE												-	-	-	-
Short term loans												-	-	-	-
Borrowing long term financing		4	6	2	12	6	4	20	10	14	12	11	111	142	168
Increase (decrease) in consumer deposits												-	-	-	-
Decrease (increase) in non-current deposits												-	-	-	-
Decrease (increase) other non-current receivables												-	-	-	-
Decrease (increase) in non-current liabilities												-	-	-	-
Total Cash Receipts by Source	126,308	8,652	8,009	15,499	40,859	84,349	16,093	11,627	73,986	12,027	12,097	11,979	420,485	435,624	467,839

LIM472 Elias Motsoaledi - Supporting Table SA30 Budgeted monthly cash flow (cash payment by type)

MONTHLY CASH FLOWS	Budget Year 2017/18												Medium Term Revenue and		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Payments by Type															
Employee related costs	9 555	9 558	9 796	9 725	9 719	16 328	10 029	9 808	9 775	9 705	9 717	9 635	123 460	130 069	137 325
Remuneration of councillors	1 843	1 843	1 843	1 843	1 843	1 843	1 843	1 843	1 843	1 843	1 843	1 524	21 794	23 036	24 326
Finance charges	207	200	198	196	194	190	188	186	400	388	395	374	3 124	790	645
Bulk purchases - Electricity	4 414	4 513	4 613	5 200	5 300	5 513	5 700	5 950	6 012	7 250	7 300	7 400	69 165	69 937	73 853
Bulk purchases - Water & Sewer															
Other materials	750	2 390	475	522	3 105	215	1 225	545	1 122	807	1 330	475	13 497	14 795	15 623
Contracted services	1 950	2 133	2 733	1 733	3 316	1 783	1 693	1 838	2 328	2 003	1 858	1 971	25 350	23 279	23 118
Transfers and grants - other municipalities															
Transfers and grants - other	310	310	310	310	310	310	310	310	310	310	310	310	3 724	3 936	4 156
Other expenditure	7 755	3 473	4 420	2 850	3 545	4 120	3 352	3 077	6 480	3 261	2 762	3 628	48 703	46 114	47 108
Cash Payments by Type	26 816	25 020	24 389	22 379	27 333	30 303	24 340	23 557	28 270	25 577	25 515	25 317	308 817	311 956	326 154

8. SERVICE DELIVERY AND PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental scorecards, which will be used for internal monitoring of the organisation and relevant individuals. The provision is made under section 54 (1)(c) of the MFMA that the mayor must consider and, make any revisions to the service delivery and budget implementation plan, provided that the revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustment budget. Council has considered and approved the revision 2016/2017 service delivery and budget implementation plan in line with the adjusted budget as per resolution F16/17-53 during its special council meeting of 28 February 2017.

8.1. OFFICE OF THE MUNICIPAL MANAGER

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Goal: Capacitated and Effective Human Capital

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Improved efficiency and effectiveness of the Municipal Administration	Performance Management	% of KPIs and projects attaining organisational targets (total organisation) by 30 June 2018	Opex	71%	25%	50%	75%	95%	95%	Performance report
		Final SDBIP approved by Mayor within 28 days after approval of Budget	n/a	1	N/A	N/A	N/A	1	1	Approved SDBIP

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To implement sound Financial management practices	Expenditure	% spend of the Total Operational Budget excluding non-cash items by the 30 June 2018	Opex	91%	25%	50%	75%	95%	95%	Section 71 report
		Remuneration (Employee Related Costs and Councillors Remuneration) as % of Total Operating Expenditure per quarter	Opex	New	<39%	<39%	<39%	<39%	<39%	Section 71 report

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Sound Governance

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To strengthen participatory governance within the community	Good Governance and oversight	Submission of Final audited consolidated Annual Report to Council on or before end of January 2018	n/a	1	N/A	N/A	1	N/A	1	Council resolution
		% of Council meetings resolutions implemented within the prescribed timeframe (3 months)	n/a	50%	100%	100%	100%	100%	100%	Council resolution register
	IDP Development	Final IDP tabled and approved by Council by the 31 May 2018	n/a	1	N/A	N/A	N/A	1	1	Council resolution

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Sound Governance

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To create a culture of accountability and transparency	Audit	Obtain an Unqualified Auditor General opinion for the 2016/17 financial year	n/a	Qualified Opinion	N/A	1	N/A	N/A	Unqualified Opinion	AGSA audit report
		% of Auditor General matters resolved as per the approved audit action plan by 30 June 2018 (Total organisation)	n/a	New	N/A	N/A	50%	100%	100%	Audit action plan
	Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter (Total organization)	n/a	90%	25%	50%	75%	100%	100%	Quarterly risk assessment report

KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic Goal: Growing Inclusive Economy

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18				Evidence
					1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	
To facilitate economic growth and sustainable job creation	EPWP	Grant agreement signed between EMLM and dept. of public works stipulating the EPWP targets	n/a	new	1	N/A	N/A	N/A	Signed grant agreement

8.2. CORPORATE SERVICES

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Goal: Capacitated and Effective Human Capital

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	Annual	
To attract, develop and retain ethical and best human capital	Organizational Development	Number of people from employment equity target groups employed in the three highest level of management in compliance with a municipality's approved employment equity plan (GKPI)	Opex	0	N/A	N/A	3	n/a	3	Appointment letters
		% of budget spent implementing the Workplace Skills Plan by the 30 Jun 2018 (GKPI)	Opex	1%	N/A	N/A	N/A	1%	1%	section 71 report
		Submission of Review ICT master plan to council by 30 June 2018	n/a	1	N/A	N/A	1	N/A	1	Council resolution

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	Annual	
		Review organizational structure and align to the IDP and Budget by 30 June 2018	Opex	1	N/A	N/A	N/A	1	1	Copy of organogram

8.3. BUDGET AND TREASURY

KPA 4 – BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Goal: Improved Social Well-Being

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2016/17					Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To provide free basic services to registered indigents	Indigents	% of (indigents) households with access to free basic electricity services by 30 Jun 2018 (GKPI)	opex	14%	N/A	N/A	N/A	2.5% 1500	2.5% 1500	Indigent register
		Number of additional households provided with access to Free Basic Electricity	opex	New	50	100	150	200	200	ESKOM beneficiary register

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	Annual	
To implement sound Financial management practices	Financial management	Cost coverage ratio by the 30 June 2018 (GKPI)	N/A	2:01	N/A	N/A	N/A	4:1	4:1	Section 71 report
	Revenue	% outstanding service debtors to revenue by the 30 June 2018 (GKPI)	N/A	13%	N/A	N/A	N/A	5%	5%	Section 71 report
		% Debt coverage ratio by the 30 June 2018 (GKPI)	N/A	191%	N/A	N/A	N/A	200%	200%	Section 71 report
	Compliance with MFMA legislation	Submission of MTRE Budget to Council 30 days before the start of the new FY	N/A	1	N/A	N/A	N/A	1	1	Council resolution

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	Annual	
Compliance to MFMA legislation	Legislative compliance	Audited Annual Financial Statements (AFS) and Audit report submitted to council by December 2017	N/A	1	N/A	1	N/A	N/A	1	Council resolution
	SCM	number of monthly SCM deviation reports submitted to municipal manager	N/A	12	3	6	9	12	12	Deviation register
To implement sound financial management practices	Expenditure	% Payment of creditors within 30 days	Opex and capex budget	100%	100%	100%	100%	100%	100%	Creditors age analysis
	Assets management	Number of assets verification reports submitted to municipal	n/a	1	n/a	1	n/a	2	2	Assets verification

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	Annual	
		manager by 30 June 2018								report signed by MM

8.4. COMMUNITY SERVICES

KPA 4 – BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Goal: Accessible and Sustainable Infrastructure and Basic Services

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	Annual	
Reduction in the level of Service Delivery backlogs	Waste management	% of households with access to a minimum level of basic waste removal by 30 June 2018 (once per week) (GKPI)	Opex	New	N/A	N/A	N/A	16,5%	16,5%	Weekly waste collection schedules

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	Annual	
To facilitate promotion of education upliftment within communities	Education/ Libraries	Number of initiatives held to promote library facilities by 30 June 2018	n/a	4	1	2	3	4	4	Attendance register and minutes
To ensure communities are contributing towards climate change and reduction of carbon footprint	Environmental management	Number of waste minimization projects initiated by 30 June 2018 (Environmental awareness programmes)	Opex	4	1	2	3	4	4	Reports and attendance registers
Increase the accessibility of emergency services to the community	Disaster management	Number of disaster awareness campaigns conducted by 30 June 2018	Opex	8	1	2	3	4	4	Attendance register and minutes
Facilitate safe and secure neighborhoods	Safety and security	Number of community safety forum meeting held	n/a	New	1	2	3	4	4	Attendance register and minutes

8.5 DEVELOPMENTAL PLANNING AND LOCAL ECONOMIC

KPA 1: SPATIAL DEVELOPMENT ANALYSIS AND RATIONALE

Strategic Goal: Integrated Human Settlement

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18				Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
To provide a systematic integrated spatial / land development policy	Land Use Management	Number of informal settlements targeted for upgrading (Zuma Park)	500 000	5	Draft layout plan	Specialized reports	N/A	1	1 st Qtr Draft layout plan 2 nd Qtr Specialised report 4 th Qtr Site Demarcation application
					25% Inception report	n/a	50% Draft SDF	100% Development of a Spatial Development Framework	1 st Qtr Inception report 3 rd Qtr Draft SDF 4 th Qtr Approved SDF and Council resolution
					50% General Plan	100% site demarcation completed	n/a	n/a	Surveyor General diagram
		% of Site demarcation projects completed (Ba-Kopa, Ntwane, Ga-Matlala Lehwelere)	1 000 000	50%					

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
		% projects implemented based on SPLUMA	300 000	50%	n/a	n/a	n/a	100% projects implemented based on SPLUMA	100% projects implemented based on SPLUMA	Approved applications
Increase regularisation of built environment	Compliance with National building regulations	% of new building plans of less than 500 square metres assessed within 10 days of receipt of plans	n/a	100%	100%	100%	100%	100%	100%	Building plans application register
		% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans	n/a	100%	100%	100%	100%	100%	100%	Building plans application register
		% of inspections conducted on building construction with an approved plan to ensure compliance with National Building Regulations and Building Standards	n/a	100%	100%	100%	100%	100%	100%	Inspection register

KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic Goal: Growing Inclusive Economy

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18				
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual
To facilitate economic growth and sustainable job creation	EPWP	Number of job opportunities provided through EPWP grant by 30 June 2018 (GKPI)	EPWP grant	451	N/A	69	N/A	N/A	69
	Economic growth and development	Number of networking events held by 30 June 2018	opex	new	n/a	1	n/a	2	2
		Number of SMME's and Co-operatives capacity building workshops held by 30 June 2018	Opex	new	1	2	3	4	4
		Review of LED Strategy	500	1	n/a	n/a	1	n/a	1
									Approved LED strategy and council resolution

8.6 INFRASTRUCTURE SERVICES

KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic Goal: Growing Inclusive Economy

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18				Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
To facilitate economic growth and sustainable job creation	EPWP	Number of additional jobs to be created using the Expanded Public Works Programme guidelines and other municipal programmes	MIG, INEP	451	50	100	350	500	List of approved appointees

KPA 4 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Goal: Accessible and Sustainable Infrastructure and Basic Services

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Reduction in the level of Service Delivery backlogs	Electricity	% of households with access to basic levels of electricity by the 30 June 2018 (GKPI)	INEP	100%	N/A	N/A	N/A	100%	100%	Completion certificates
		Number of additional households living in formal areas provided with electricity connections	INEP 15 000 000	New	N/A	N/A	N/A	1000	1000	beneficiary list and completion certificate
	Roads and storm water	kilometers of new paved roads to be built	MIG	11.6km	n/a	n/a	n/a	8.4kms	8.4kms	Completion certificates
		kilometers of roads resurfaced/rehabilitated/resealed	MIG	New	n/a	n/a	n/a	2kms	2kms	Completion certificates

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
Reduction in the level of Service Delivery backlogs	Project Management	% development of capital project implementation plan submitted to municipal manager for approval by 30 June 2018	Opex	New	n/a	n/a	n/a	100%	100%	Capital project implementation plan and submission register
		% spending on MIG funding by the 30 June 2018	MIG	100%	25%	50%	75%	100%	100%	Section 71 report
		% development of roads and lighting master plan	2 000 000	New	15% Advertisement and appointment of the service provider	50% Introduction of the service provider to the municipality and data collection	75% Data collection	100% Development of master plan	100% Development of master plan	1st Qtr Appointment letter 2nd Qtr progress report 3rd Qtr progress report 4th Qtr progress report

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18				Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
									Road master plan and council resolution

9. DEPARTMENT: EXECUTIVE SUPPORT

KPA 4 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Goal: Improved Social Well-Being

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18				Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Facilitate promotion of health and well-being of communities	Transversal programmes	number of Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Woman and Children Rights by the 30 Jun 2018	Opex	New	1	2	3	4	Programme and attendance register

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Sound Governance

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18					Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual	
To strengthen participatory governance within the community	Community Participation	number of quarterly reports submitted to Council in terms of items raised during public participation; within the mandate of Council, that are processed and resolved within (3) months	n/a	New	1	2	3	4	4	Council resolution
		number of Community Satisfaction Surveys conducted by the 30 Jun 2018			N/A	N/A	N/A	1	1	
			Opex	New	N/A	N/A	N/A	1	1	Community survey report

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Sound Governance

Strategic Objective	Programme	Key performance indicator	Budget Source	Audited Baseline 2015/16	2017/18				Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
To create a culture of accountability and transparency	MPAC	number of MPAC quarterly reports submitted to council	n/a	New	1	2	3	4	Council resolution
Facilitates promotion of health and well-being of communities	Mayoral programme	number of Mayoral outreach projects initiated by 30 Jun 2018	1 110 000	14	1	N/A	N/A	2	Report and Attendance register
	Speakers programme	number of Speaker's outreach projects initiated by 30 Jun 2018	700 000	New	N/A	N/A	1	2	Report and Attendance register
	MPAC programme	number of MPAC outreach projects initiated by 30 Jun 2018	400 000	New	N/A	N/A	1	N/A	report Attendance register

10. DETAILED CAPITAL WORKS PLAN

The Municipality is faced with serious financial constraints to cater for all KPAs in terms of capital allocations. The institution has developed a three year infrastructure development capital projects that will be funded through MIG, INEP and own revenue allocations. Some of the projects have been registered whilst others are still in the process of registration.

The list of projects indicated below is from all municipal departments including projects from sector departments, however budget allocation is not sufficient. Projections for the outer years have been made although they will be reviewed when developing the 2018/19 IDP document. The budget has been reviewed in line with the requirements of MSCOA (Municipal Standard Chart of Accounting).

CAPITAL PROJECTS												
Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
n/a	furniture	Improved efficiency and effectiveness of the municipal administration	% Purchase of furniture	200 000	100%	100% Purchase of furniture	100% Purchase of furniture	100% Purchase of furniture	100% Purchase of furniture	100% Purchase of furniture	Delivery note	corporate services
n/a	computer equipment	Improved efficiency and effectiveness of the municipal administration	% Purchase of computer equipment	300 000	100%	100% Purchase of computer equipment	100% Purchase of computer equipment	100% Purchase of computer equipment	100% Purchase of computer equipment	100% Purchase of computer equipment	Delivery note	corporate services
All wards	Grass cutting Industrial	Reduction in the level of service	number of grass cutting industrial	400 000	new	advertisement and appointment	7 grass cutting industrial	n/a	n/a	purchased 7 grass cutting and	Delivery note	community services

CAPITAL PROJECTS												
Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
	Machine (lawnmower, chain saw, brush cutters, pole	delivery backlogs	machine purchased			t of service provider	material purchased			industrial material by 31 December 2017		
13	upgrading of driving license testing centre	Reduction in the level of service delivery backlogs	% upgrading of driving licence testing centre	500 000	50%	50% advertisement and appointment of service provider	n/a	100% upgraded driving license testing centre	n/a	100% upgrading of driving license testing centre by 30 June 2018	Q1 appointment letter Q3 completion certificate	community services
25	Electrification of households at Makaepea village	Reduction in the level of service delivery backlogs	% electrification of households in makaepea	710 526	new	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at makaepea	100% of households reticulated for electrification at makaepea by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure

CAPITAL PROJECTS												
Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
	Electrification of households at Thambo village (extension)	Reduction in the level of service delivery backlogs	% electrification of households in Thambo village (extension)	1 515 789	new	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at Thambo village	100% of households reticulated for electrification at Thambo village by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure
14	Electrification of households at Masakaneng	Reduction in the level of service delivery backlogs	% electrification of households in Masakaneng	4 122 807	new	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at Masakaneng	100% of households reticulated for electrification at Masakaneng by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure

CAPITAL PROJECTS												
Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
9	Electrification of households at Jabulani D3	Reduction in the level of service delivery backlogs	% electrification of households in Jabulani D3	1 010 526	new	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at Jabulani D3	100% of households reticulated for electrification at Jabulani D3 by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure
21	Electrification of households at Jerusalem	Reduction in the level of service delivery backlogs	% electrification of households in Jerusalem	963 158	new	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at Jerusalem	100% of households reticulated for electrification at Jerusalem by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure

CAPITAL PROJECTS												
Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
All wards	Designs for electrification of villages	Reduction in the level of service delivery backlogs	% development of electrification designs	877 193	New	25% appointment of service provider	50% draft designs develop	100% detailed designs completed	n/a	100% detailed designs completed	Q1 appointment letter Q2 progress report Q3 completion certificate	infrastructure
4	Electrification of household at waalkraal A	Reduction in the level of service delivery backlogs	% electrification of households at waalkraal A	2 184 211	new	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at waalkraal	100% of households reticulated for electrification at waalkraal by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure

CAPITAL PROJECTS												
Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
8	Electrification of household at Elandsdoorn A	Reduction in the level of service delivery backlogs	% electrification of households at Elandsdoorn A	328 947	new	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at Elandsdoorn A	100% of households reticulated for electrification at Elandsdoorn A by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure
18	Electrification of households at Matsitsi	Reduction in the level of service delivery backlogs	% electrification of households in matsitsi	1 444 737	new	25% Detailed designs Complete	50% Project hand over and Site Establishment	75% construction (Pole planting and cabling)	100% of households reticulated for electrification at matsitsi	100% of households reticulated for electrification at matsitsi by 30 June 2018	completion certificate	infrastructure

CAPITAL PROJECTS												
Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
20	Hlogotlou street and storm water control	Reduction in the level of service delivery backlogs	% construction of Hlogotlou street and storm water control	3 333 333	100%	25% Advertisment and appointment of service provider	50 % site Handover and site establishment	75% Construction of street and storm water control (Trenching and pitching)	100% Completion of street and storm water control	100% Completion of street and storm water control by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure
21	Kgapamadi construction of bus road, bridge and stormwater control PH 1C (1km)	Reduction in the level of service delivery backlogs	% construction of Kgapamadi bus road, bridge and stormwater control PH 1C (1km)	5 263 158	100%	25% Advertisment and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgapamadi Bus road and stormwater control	100% construction of Kgapamadi Bus road and stormwater control by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure

CAPITAL PROJECTS

Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
26	Kgoshi-Rammupudu construction of access road and storm water control PH 1C	Reduction in the level of service delivery backlogs	% construction of kgoshi Rammupudu road	8 924 272	100%	25% Advertisment and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgoshi Rammupudu road	100% construction of Kgoshi Rammupudu road by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure
25	Kgoshi-Matsepe construction of access road and storm water control PH 1A	Reduction in the level of service delivery backlogs	% construction of kgoshi Matsepe road	2 710 526	new	25% Advertisment and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgoshi Matsepe road	100% construction of Kgoshi Matsepe road by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure

CAPITAL PROJECTS												
Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
10	Kgoshi Mathebe Road Construction	Reduction in the level of service delivery backlogs	% construction of Mathebe road	3 333 333	New	25% Advertisment and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Kgoshi Mathebe road	100% construction of Kgoshi Mathebe road by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure
25	Rehabilitation of dikgalaopen g road and storm water control	Reduction in the level of service delivery backlogs	% rehabilitation of dikgalaopen g road and storm water control	877 193	new	25% Advertisment and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% rehabilitation of dikgalaopen g road and storm water control	100% rehabilitation of dikgalaopen g road and storm water control by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure

CAPITAL PROJECTS												
Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
25	Rehabilitation of Ramogwera to Nkadameng road and storm water	Reduction in the level of service delivery backlogs	% Rehabilitation of Ramogwera to Nkadameng road and storm water	877 193	new	25% Advertisment and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% Rehabilitation of Ramogwera to Nkadameng road and storm water	100% Rehabilitation of Ramogwera to Nkadameng road and storm water by June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure
13	Groblerdsdal roads and streets	Reduction in the level of service delivery backlogs	% maintenance of Groblersdal roads and streets	2 631 579	New	25% Advertisment and appointment of service provider	50% maintenance of Groblersdal roads and streets	75% maintenance of Groblersdal roads and streets	100% maintenance of Groblersdal roads and streets	100% maintenance of Groblersdal roads and streets	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure

CAPITAL PROJECTS												
Ward No.	Project	Strategic Objective	Key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
19	Mathula construction of road and storm water control PH 1B	Reduction in the level of service delivery backlogs	% construction of Mathula road and storm water control	8 410 581	100%	25% Advertisment and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Mathula road and storm water control	100% construction of Mathula road and storm water by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure
14	Naganeng construction of bus road and storm water control PH 1A	Reduction in the level of service delivery backlogs	% construction of Naganeng road and storm water control	10 526 316	new	25% Advertisment and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Naganeng road and storm water control	100% construction of Naganeng road and storm water control by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure

CAPITAL PROJECTS												
Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
16	Zaaiplaas construction of JJ road and storm water control PH 1C	Reduction in the level of service delivery backlogs	% construction of JJ road and storm water control	4 385 965	100%	25% Advertisment and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of JJ road and storm water control	100% construction of JJ road and storm water control by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure
9	Tambo road construction	Reduction in the level of service delivery backlogs	% construction of Tambo road	5 445 849	New	25% Advertisment and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% construction of Tambo road	100% construction of Tambo road by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	infrastructure

CAPITAL PROJECTS												
Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
31	Motetema street upgrade	Reduction in the level of service delivery backlogs	% upgrading of Motetema street	877 193	New	25% Advertisment and appointment of service provider	50% progress (Site establishment and subcase completed)	75% progress (Base and Surfacing completed)	100% upgrading of Motetema road	100% construction of Motetema road by 30 June 2018	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	Infrastruc ture
n/a	Machinery and equipment	Reduction in the level of service delivery backlogs	% purchase of machinery and equipment	500 000	New	n/a	n/a	100% purchase of machinery and equipment	100% purchase of machinery and equipment	100% purchase of machinery and equipment	Delivery note	Infrastruc ture
n/a	Vehicles	Reduction in the level of service delivery backlogs	number of vehicles to be purchased	700 000	new	1 vehicles purchased	n/a	n/a	n/a	1 vehicles purchased by 30 September 2017	Delivery note	infrastruc ture

CAPITAL PROJECTS												
Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Audited Baseline 2015/16	1st quarter	2nd quarter	3rd quarter	4th quarter	Annual target	Evidence	Responsibility
13	Development of workshop	Reduction in the level of service delivery backlogs	% development of workshop	3 947 368	25%	25% Advertisment and appointment of service provider	50% site handover and site establishment	75% Development of Workshop (fencing completed)	100% development of workshop	100% development of workshop	Q1 appointment letter Q2 progress report Q3 progress report Q4 completion certificate	Infrastructure

11. CONCLUSION

The SDBIP is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipality. The SDBIP gives meaning to the budget and the IDP and will inform both in-year reporting in terms of section 71 (monthly reporting), section 72 (mid-year report) and section 46 (end-of-year annual reports). This enables the Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP provides the top layer of information for the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.



R.M. MAREDI
MUNICIPAL MANAGER

19/06/2017

DATE



J.L. MATHEBE
MAYOR

19/06/2017

DATE